

Cambridge City Council

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Community Development and Health Portfolio Plan 2012-13

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Introduction

a) Remit/purpose of the portfolio.

This portfolio is about building and empowering safe, strong and healthy communities of people in line with our demanding vision for Cambridge.

b) Context for plan

The national economic situation is putting pressure both on people's individual budgets as well as on the budgets of public service and voluntary organizations. Our priority will be to protect those services we provide to the vulnerable and, in the context of our own responsibilities, expertise and partnership influence, to strengthen community resilience.

Key initiatives in 2012-13 will be:

- public engagement in local decision making
- the management of community facilities
- a new strategy for our children and young people's service
- securing community infrastructure in the city's growth areas
- pioneering the Council's contribution to Restorative Justice
- the building of a local health partnership.

Momentum will also be maintained with the Bereavement Services Business Plan, especially its new Commemorations service, and the implementation of the recent CCTV review recommendations.

The following service divisions will contribute to the achievement of this Plan's Objectives:

Community Development, Housing Strategy, Specialist Services, Refuse and Environment

Vision Statements applicable to this portfolio

Council Vision

The Council's eight corporate vision statements were reiterated as part of the [2011 Annual Statement](#) and provide the context for the Council's work.

The first and fifth vision statements have recently been revised to emphasise the Council's intention to support disadvantaged residents, and to recognise the broad base of Cambridge's economic growth.

So, "A city which is diverse and tolerant, values activities which bring people together and where everyone feels they have a stake in the community" becomes "**A city which celebrates its diversity, unites in its priority for the disadvantaged and strives for shared community wellbeing**"; and "a city with a thriving knowledge-based economy that benefits the whole community and builds on its reputation as a global hub of ideas and learning" becomes "**A city with a thriving local economy that benefits the whole community and builds on its global pre-eminence in learning and discovery**".

The vision statements most pertinent to this portfolio are:

Cambridge - where people matter:

- A city which celebrates its diversity, unites in its priority for the disadvantaged and strives for shared community wellbeing.
- A city whose citizens feel they can influence public decision making and are equally keen to pursue individual and community initiatives
- A city where people behave with consideration for others and where harm and nuisance are confronted wherever possible without constraining the lives of all

Cambridge – a good place to live, learn and work:

- A city which recognises and meets needs for housing of all kinds - close to jobs and neighbourhood facilities

Cambridge – caring for the planet

- A city of low carbon living and minimising its impact on the environment from waste and pollution

Overarching all these visions the City Council will continue to promote its values and objectives by seeking to achieve value for the public money the Council spends

Strategic Objectives 2012-2013

Vision Statements	<p>A city whose citizens feel they can influence public decision making and are equally keen to pursue individual and community initiatives.</p> <p>A city which celebrates its diversity, unites in its priority for the disadvantaged and strives for shared community wellbeing.</p>
Strategic Objective 1:	Provide local residents with more opportunities to influence decisions about their local area and local facilities
By March 2013 we will have:	<p>CD&H 1.1 Used learning from the north area committee pilot to roll out community engagement, including with children and young people, to support area working across the city's other 3 areas.</p> <p>CD&H 1.2 Devolved decisions about Safer City grants and the use of developer contributions to improve community facilities to area committees.</p> <p>CD&H 1.3 Completed a review of management options for the Council's Community Facilities, taking account of proposed facilities in the growth sites and opportunities presented in the Localism Bill, and made recommendations about how these facilities should be managed in the future.</p>
Lead Officer:	Trevor Woollams
Performance Measures:	<p>CD&H 1.1</p> <ul style="list-style-type: none"> • Demonstrable evidence that residents and voluntary groups are actively participating in area working and informing local decisions. <p>CD&H 1.2</p>

	<ul style="list-style-type: none"> • Whether decisions about Safer City Grants and the use of developer contributions to improve community facilities are effectively devolved to area committees. <p>CD&H 1.3</p> <ul style="list-style-type: none"> • Whether the review of management options for community facilities is completed by September 2012.
Delivery Risks:	<p>CD&H 1.1</p> <ul style="list-style-type: none"> • Officers and Members are not successful in encouraging local residents and groups to actively engage with area working <p>CD&H 1.3</p> <ul style="list-style-type: none"> • Sustainable management solutions for the Council's community facilities require increased income generation which reduces accessibility for vulnerable residents.

Vision Statement	A city which celebrates its diversity, unites in its priority for the disadvantaged and strives for shared community wellbeing.
Strategic Objective 2:	Provide a high quality, universal service for the children and young people of Cambridge.
By March 2013 we will have:	<p>CD&H 2.1 Implemented the agreed outcomes from the review of ChYpPS. (The Member Panel will present their report with recommendations about the future of ChYpPS to the Executive Councillor on 12th January 2012).</p> <p>CD&H2.2 Assessed the outcome of consultation with young people about their views on requirements for a physical facility for young people within, or near to, the city centre and agreed with the YMCA whether and how these requirements might be met (subject to practicable capital and revenue funding) through a refurbishment of their building.</p>
Lead Officer:	Trevor Woollams
Performance Measures:	<p>CD&H 2.1</p> <ul style="list-style-type: none"> • The performance measures will be set by the Executive Councillor following the review.
Delivery Risks	<p>CD&H 2.1</p> <ul style="list-style-type: none"> • Delivery risks will depend upon the agreed outcomes from the review but may include: <ul style="list-style-type: none"> • Partners have less resources to support joint work • Voluntary organisations lack the resources and capacity to engage with ChYpPS

Vision Statements	<p>A city which recognises and meets needs for housing of all kinds – close to jobs and neighbourhood facilities.</p> <p>A city which celebrates its diversity, unites in its priority for the disadvantaged and strives for shared community wellbeing.</p>
Strategic Objective 3:	Plan, deliver and manage community infrastructure in the Southern Fringe and North West of the city.
By March 2013 we will have:	<p>CD&H 3.1 Recruited a small team of community development and youth officers (funded through developer contributions) to support the Southern Fringe Community Forum and the integration of new communities with existing residents through community activities.</p> <p>CD&H 3.2 Established a Community Forum in the North West as the focus for community engagement and development, providing a sustainable way of communicating information to and from residents, the Local Authorities and agencies; resolve problems when required; promote community engagement and have the full confidence of stakeholders.</p> <p>CD&H 3.3 Made significant progress towards delivery of the first phase of community infrastructure in the Southern Fringe (including the Trumpington Meadows Primary School community facilities) and North West of the city effectively and on time.</p> <p>CD&H 3.4 Worked with partners and residents and agreed the design for the new Community Facility at Clay Farm</p>
Lead Officer:	Trevor Woollams (3.1, 3.2, 3.3) Alan Carter (3.4)

<p>Performance Measures:</p>	<p>CD&H 3.1 & 3.2</p> <ul style="list-style-type: none"> • Whether the new community development team for the southern fringe is fully recruited. • Whether a Community Forum including partners and resident's groups is established for the North West growth sites by September 2012 • Whether attendance figures for the Community Forums in the southern fringe and north west Cambridge: <ul style="list-style-type: none"> • Exceed 50 residents at each meeting • Include public sector partners, developers and ward councillors • Include open question and feedback sessions at each meeting <p>CD&H 3.3</p> <ul style="list-style-type: none"> • Whether community facilities are planned and delivered as set out in the s106 agreement. • Whether a Business Plan for the Community Facilities at Trumpington Meadows Primary School is agreed by partners by September 2012. <p>CD&H 3.4</p> <ul style="list-style-type: none"> • Whether the design for the new multi-use community facility at Clay Farm is agreed with partners and residents and whether procurement arrangements are agreed and put in place.
<p>Delivery Risks</p>	<p>CD&H 3.1 & 3.2</p> <ul style="list-style-type: none"> • Unable to recruit suitable staff • Failure to promote community engagement and development essential for the health and wellbeing of new communities. • Failure to resolve community issues through the Forums, leading to dissatisfaction of residents and adverse public relations for new developments. • Low sense of community cohesion between new and existing communities <p>CD&H 3.3</p> <ul style="list-style-type: none"> • Failure to agree a Business Plan with partners for the new Community Facilities at

	<p>Trumpington Meadows Primary School</p> <ul style="list-style-type: none"> • Failure or delay in achieving planning permissions or negotiating S106 Agreements will delay delivery of community facilities in north west Cambridge. • Failure to deliver sustainable community infrastructure as required leading to a poor quality of life and lack of sense of community in new developments.
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Vision Statement	A city where people behave with consideration for others and where harm and nuisance are confronted wherever possible without constraining the lives of all
Strategic Objective 4:	Reduce re-offending rates for anti-social behaviour and low level crime.
By March 2013 we will have:	<p>CD&H 4.1 Established a model of Restorative Justice appropriate to Cambridge that helps to reduce re-offending, anti-social behaviour and low level crime.</p> <p>CD&H 4.2 Successfully engaged key partners at strategic and operational level</p> <p>CD&H 4.3 Begun the process of explaining to the public the role of restorative justice and the potential benefits to victims and the potential impact on wrongdoers.</p>
Lead Officer:	Alan Carter
Performance Measures:	<p>CD&H 4.1 & 4.2</p> <ul style="list-style-type: none"> • Whether we have successfully recruited a project officer by July 2012. • Whether we have reached agreement with police and other partners and launched a model of Restorative Justice appropriate for Cambridge by December 2012
Delivery Risks	<p>CD&H 4.1 & 4.3</p> <ul style="list-style-type: none"> • Failure to recruit to the project officer post.

	<ul style="list-style-type: none"> • Failure to agree a model that partners feel they can engage with. CD&H 4.3 • Failure to engage the community and communicate the benefits of a restorative justice model
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Vision Statement	A city where people behave with consideration for others and where harm and nuisance are confronted wherever possible without constraining the lives of all.
Strategic Objective 5:	Work with local partners effectively to influence the Health and Wellbeing Board and to deliver local health priorities.
By March 2013 we will have:	<p>CD&H 5.1 Established an effective Local Health Partnership highlighting priorities on public health work within the City Council</p> <p>CD&H 5.2 Coordinated an inter-agency review of progress in reducing the presence of street drinkers in the street life community and associated anti-social behaviour.</p>
Lead Officer:	Jas Lally (5.1) Alan Carter (5.2)
Performance Measures:	<p>CD&H 5.1</p> <ul style="list-style-type: none"> • Whether a Local Health Partnership is set up and working with the Shadow Health and Wellbeing Board. • Whether specific health priorities for Cambridge are identified and reflected in the countywide Health and Wellbeing Strategy. • Whether links with GP's have been set up and services commissioned. <p>CD&H 5.2</p> <ul style="list-style-type: none"> • Whether we have reduced the number of police recorded incidents associated with street drinking in the street life community. • Whether we have established a baseline of the number of street drinkers from the street life community who are in a detox programme.

	<ul style="list-style-type: none"> •
Delivery Risks	<p>CD&H 5.1</p> <ul style="list-style-type: none"> • Insufficient funding on public health. • Local Health Partnership not focussed with priorities not defined according to needs • Lack of capacity within the City Council – new area of work with very little resource <p>CD&H 5.2</p> <ul style="list-style-type: none"> • Partnership working with the police and other agencies fails and the required multi-faceted approach to understanding and solving the issues of anti-social behaviour related to street drinking does not happen.

Background Information: *The following strategies and reports give some background to the portfolio:*

- **Community Development Strategy 2009 – 12**
- **Southern Fringe Community Development Strategy**
- **Review of ChYpPS – report to Community Services Scrutiny Committee on 12 January 2012**
<http://www.cambridge.gov.uk/democracy/ieListDocuments.aspx?CId=176&MId=530&Ver=4>
- **Local Health Partnerships – Report to Shadow Health and Well-being Board on 14 October 2011**
<http://www.cambridgeshire.gov.uk/council/partnerships/Health+and+Wellbeing+Board.htm>
- **Review of CCTV Services – report to Community Service Scrutiny Committee on 13th October 2011**
<http://www.cambridge.gov.uk/democracy/mqConvert2PDF.aspx?ID=6233>